



**PATTULLO BRIDGE
REPLACEMENT**



transportation
investment
corporation

Monthly Status Report

Reporting Period

May 2021

1. Introduction

1.1 Project Overview

The Pattullo Bridge is a key connection between the communities of Surrey and New Westminster.

The new toll-free four-lane bridge will provide important improvements for everyone using the bridge, including people who are driving, cycling, or walking, as well as communities on either side of the bridge.

The new bridge will provide:

- A safer crossing for all bridge users with modern, wider lanes, separated by a centre median barrier
- Dedicated walking and cycling lanes, separated from traffic by a barrier on both sides of the bridge
- Better connections to, from and near the bridge

The new bridge is scheduled to open in 2024. The existing bridge will remain in use until the new bridge is open to traffic. Once the new bridge is open, the existing bridge will be removed.

Additional information and updates about the Project can be found on the Project's website <https://www.pattullobridgereplacement.ca>.

1.2 Project Delivery

Transportation Investment Corporation, a provincial Crown corporation, is delivering and overseeing this \$1.377 billion Project. The Project will be delivered under B.C.'s Community Benefits Agreement and the Project workforce will be provided by B.C. Infrastructure Benefits Inc.

The Fraser Crossing Project Corporation (Contractor) has been selected to design and build the new bridge. The Province will own and maintain the new bridge when complete.

The Project represents a significant investment in multi-modal transportation mobility improvements and supports provincial and regional strategies, environmental objectives, and the economic development of transportation services in the region.

1.3 Project Goals








Measure specific data to confirm the following Project goals and objectives are being met in accordance with the Project's **Performance Measurement Plan**:

1. Provide a **structurally sound bridge crossing** to maintain a critical local and regional connection;
2. **Improve safety for all users** with modern lane widths, road curvature, centre median barrier and separated pedestrian and cycling lanes; and
3. **Improve connectivity, reliability and modal choice** while supporting environmental objectives.

The Project represents a significant investment in multi-modal transportation mobility improvements and supports provincial and regional strategies, environmental objectives, and the economic development of transportation services in the region.

2. Project Update

2.1 Project Dashboard

| | | Objectives | Project Status | Comments |
|------------------|-------------------------|--|---|--|
| Project Delivery | Scope | Project delivered within the approved scope. |  | <ul style="list-style-type: none"> - Project scope includes a new four-lane bridge, improved connections to, from and near the bridge and dedicated walking and cycling lanes. - Project Team is actively managing scope. |
| | Schedule | Project delivered within the approved schedule. |  | <ul style="list-style-type: none"> - Schedule related risks and issues are being monitored, particularly in relation to regulatory authorizations required for in-river works and on-site investigative work. - Information Bulletin providing a Project schedule update was released on April 1, 2021 and is available on the Project website. |
| | Budget | Project delivered within the approved budget of \$1.377 billion. |  | <ul style="list-style-type: none"> - Project spending for the month of May 2021 was \$10.3 million. - Total Project spending to date is \$321.5 million; the Project is forecast to be delivered within budget. |
| | Safety | Ensure that Project work is performed safely and in compliance with all applicable safety regulations, and in accordance with government policy. |  | <ul style="list-style-type: none"> - The health and safety plan for the Project work is in place. The plan includes specific COVID-19 protocols. - Lost Time Injury Frequency Rate (LTIFR) for the Project remains at 0. |
| | Quality | Implement an effective Quality Management System. |  | <ul style="list-style-type: none"> - Four audits were completed in May. - Continued in-person quality monitoring of steel pipe pile fabrication, as well as steel quality testing. The overall product received to date has been acceptable. |
| | Environmental | Ensure our work is performed in an environmentally responsible manner. |  | <ul style="list-style-type: none"> - Department of Fisheries and Oceans Canada completed their review of the Projects scour protection plan; the plan was accepted. - Amendments to the Project's Environmental Assessment Certificate (EAC) and Water Sustainability Act (WSA) Short Term Use Approval (Package 1) are under review by the Environmental Assessment Office (EAO) and the Ministry of Forests, Lands, Natural Resource Operations, and Rural Development (FLNRORD) respectively. - Continued to advance the archaeological field program in collaboration with Indigenous groups. |
| | Design and Construction | Provide design and technical oversight, coordinate and manage activities on site and conduct compliance reviews. |  | <ul style="list-style-type: none"> - Multi-use path (MUP) design review completed. - One additional physical hydraulic model test run was completed. - Additional house demolition able to proceed due to utility connection removal requirements being met. Tree clearing complete. |

| | | | | |
|------------------------------|--|--|---|--|
| | Community Benefits | Work collaboratively with BC Infrastructure Benefits Inc. (BCIB) to successfully implement the Community Benefits Agreement (CBA). | ● | <ul style="list-style-type: none"> - Continued discussions with BCIB on labour force requirements. - During the month of May, a range of 15 to 30 full-time BCIB dispatched employees actively worked on site. |
| Partners/Stakeholders | Indigenous Groups | Continue to build and maintain a positive collaborative working relationship. | ● | <ul style="list-style-type: none"> - Project Team continues to engage with the Identified Indigenous Groups in relation to Project permitting and opportunities. |
| | Third Parties | Continue to build and maintain positive relationships and secure agreements with Project partners and other third parties. | ● | <ul style="list-style-type: none"> - MUP design review completed and update provided to third party groups. - Continued agreement discussions with TELUS, TransLink and railway companies. |
| | Public and Stakeholder Engagement | Continue to build and maintain positive relationships with the community and other stakeholders. | ● | <ul style="list-style-type: none"> - Final MUP design presented to the City of New Westminster, HUB Cycling and the Walkers' Caucus. - Heritage permit application review underway by the City of New Westminster. |

| Status | Description |
|--------|--|
| ● | Managing critical issues, negotiating resolution; action required immediately |
| ● | Managing some issues, negotiating resolution; action required in the near term |
| ● | Stay the Course – no action required |

3. Project Documents and Achievements to Date

| | | |
|-----------------------|----------------------------------|---|
| Project Delivery | Project Planning and Development | <ul style="list-style-type: none"> – Community Benefits Agreement (July 2018) – Executed Design-Build-Finance Agreement (February 2020) – Project Overview Report (May 2020) – Project Report (July 2020) |
| | Environmental | <ul style="list-style-type: none"> – EAO Environmental Assessment Certificate (EAC) (April 2019) – Port and Environmental Review (PER) Permit (May 2019) – Canadian Navigable Waters Act Approval (November 2020) – Water Sustainability Act Change Approval (November 2020) – Water Sustainability Act Short Term Use Approval (December 2020) – Fisheries Act Authorization (February 2021) |
| Partners/Stakeholders | Third Parties | <ul style="list-style-type: none"> – CN Master Use Agreement (May 2019) – City of Surrey Municipal Agreement (September 2019) – City of New Westminster Municipal Agreement (September 2019) – Metro Vancouver Accommodation Agreement (December 2019) – Construction and land licenses acquired from Vancouver Fraser Port Authority (VFPA); VFPA demolition license finalized (December 2019) – CP Grade Separation Construction Agreement (January 2020) – Shaw Telecommunications Facilities Relocation Agreement (March 2020) – Zayo Telecommunications Facilities Relocation Agreement (March 2020) – CP Overpass Crossing and Maintenance Agreement (December 2020) – TransLink Consent Agreement for in-river works (December 2020) |

4. May Highlights and Three Month Lookahead

4.1 Safety

| | |
|-------------------------------|--|
| Scope: | <ul style="list-style-type: none">- Establish Occupational Health and Safety (OH&S) Project delivery objectives and performance measures.- Manage Project OH&S activities.- Monitor relevant OH&S performance metrics.- Ensure the Project complies with relevant WorkSafeBC regulations and government requirements. |
| Monthly Highlights: | <ul style="list-style-type: none">- Continued to receive health and safety updates and incident reports from BCIB and the Contractor.- Five site safety inspections were conducted in the month and coordination between the Province, BCIB and the Contractor is ongoing.- Total number of incidents documented on the health and safety log for the month was 13. All were deemed minor and none of the incidents resulted in lost time due to injury. Lost Time Injury Frequency Rate (LTIFR) for the Project remains at 0. |
| Three Month Lookahead: | <ul style="list-style-type: none">- Update Safe Work Plans and Safe Job Procedures as required.- Deliver training on the Job Hazard Assessment and Risk Mitigation Plan for all Project Team members.- Conduct OH&S audits as and when required. |

4.2 Quality

| | |
|----------------------------|---|
| Scope: | <ul style="list-style-type: none">- Establish quality management Project objectives and performance measures.- Manage Project quality management activities.- Monitor relevant quality management performance metrics. |
| Monthly Highlights: | <ul style="list-style-type: none">- Continued in-person quality auditing of the Contractor's program for the off-shore steel pipe pile fabrication with additional audits being conducted in Canada upon arrival of the steel.- Sixth shipment arrived to the Project site in May.- Structural steel pre-fabrication activities underway; structural steel milling to commence in the next reporting period.- Four audits were completed in May. One by the Province and three by the Third-Party Auditor.- Five new Non-Compliance Reports (NCR) were issued in May. As of May 31, 2021 the NCR tracking log showed eight open NCRs. NCRs to date have been deemed minor and relate to process and procedure. No material or major Quality issues have been identified and the product received to date has been acceptable. |

| | |
|-------------------------------|---|
| Three Month Lookahead: | <ul style="list-style-type: none"> - Continue steel fabrication quality monitoring, and surveillance auditing and initiate inspections as required. - Ongoing planning for upcoming structural steel fabrication. |
|-------------------------------|---|

4.3 Environmental

| | |
|-------------------------------|--|
| Scope: | <ul style="list-style-type: none"> - Manage follow-up and compliance actions required under the Environmental Assessment Certificate (EAC) and the Port and Environmental Review (PER) permit. - Liaise with regulators on matters related to EAC and PER permit conditions and commitments made through the environmental assessment process. - Oversee outstanding environmental permits and associated environmental studies, monitoring, and compliance processes. - Support the Technical Heritage Committee and archaeology investigation program. |
| Monthly Highlights: | <ul style="list-style-type: none"> - DFO review of the projects scour protection plan completed and the plan was accepted. Additional requirements still outstanding with CN and VFPA in regards to implementing the work. - Amendments to both the EAC and the WSA Package 1 (Short Term Use Approval) are under review by the EAO and FLNRORD respectively. - Water Sustainability Act Package 3 progressing with expected final submission planned in the next reporting period. - Received annual updates to several Project Environmental Management Plans as part of the requirements of the EAC. - Continued to advance the archaeological field program in collaboration with Indigenous groups. - Five Environmental Incident Reports were issued in the month; all were deemed minor. An additional five Environmental Issues were identified by the Independent Environmental Monitor; all were deemed minor. |
| Three Month Lookahead: | <ul style="list-style-type: none"> - Continue archeological monitoring and archaeological investigations. - Continue to liaise with regulators on follow-up actions and commitments arising from the required Project permits and approvals. - Working with the Contractor and third-party experts to review underwater noise data and determine appropriate mitigation and monitoring requirements for in-river works. - Receive executed amendments to both the EAC and WSA Package 1. |

4.4 Design and Construction

| | |
|---------------|---|
| Scope: | <ul style="list-style-type: none"> - Travel demand forecasting, traffic operations modelling, traffic data collection, and other related engineering services in support of the Project. - Review the final bridge design including roadways, associated structures, drainage, and utilities. - Compliance reviews during construction. - Provide oversight of contractor on-site activities throughout the Project's lifecycle. - Management of the Project's schedule, scope and progress. |
|---------------|---|

| | |
|-------------------------------|--|
| Monthly Highlights: | <ul style="list-style-type: none"> - Finalized technical and feasibility review of MUP design. - Completed one additional physical hydraulic model run. - Additional house demolitions in New Westminster progressed as utility disconnect was completed. - Tree clearing, as part of site preparation work, was completed. - Continued to progress the archaeological investigation at pier locations in Surrey. - Daily site monitoring and reporting ongoing. |
| Three Month Lookahead: | <ul style="list-style-type: none"> - Complete monthly riverbed monitoring surveys. - Complete the demolition of homes and in both New Westminster and Surrey in support of site preparation. - Progress archaeological investigations at pier locations in both Surrey and New Westminster. - Restart in-river piling work. |

4.5 Indigenous Groups

| | |
|-------------------------------|--|
| Scope: | <ul style="list-style-type: none"> - Consultation and engagement with the Identified Indigenous Groups (IIGs) as set out in the EAC. - Engagement with Indigenous groups on Project opportunities and benefits including project benefit agreements and contracting opportunities. |
| Monthly Highlights: | <ul style="list-style-type: none"> - Two Technical Heritage Committee (THC) meetings were held in May with Indigenous groups. - Eight out of nine project agreements signed with IIGs. - Indigenous Art and Cultural Recognition (IACR) technical feasibility review and consultation progressing. |
| Three Month Lookahead: | <ul style="list-style-type: none"> - Continue meetings with the THC. - Continue meetings with the Indigenous Marine Users Group. - Continue to facilitate meetings between Indigenous groups and the Project. - Progress IACR opportunities including finalizing the process for art and artist selection. |

4.6 Third Parties

| | |
|---------------|--|
| Scope: | <ul style="list-style-type: none"> - Engage with Municipalities (City of New Westminster and City of Surrey) for the Project implementation phase. - Municipal Agreements. - Railway Construction and Crossing Agreements. - Utility Agreements. - TransLink Agreement. |
|---------------|--|

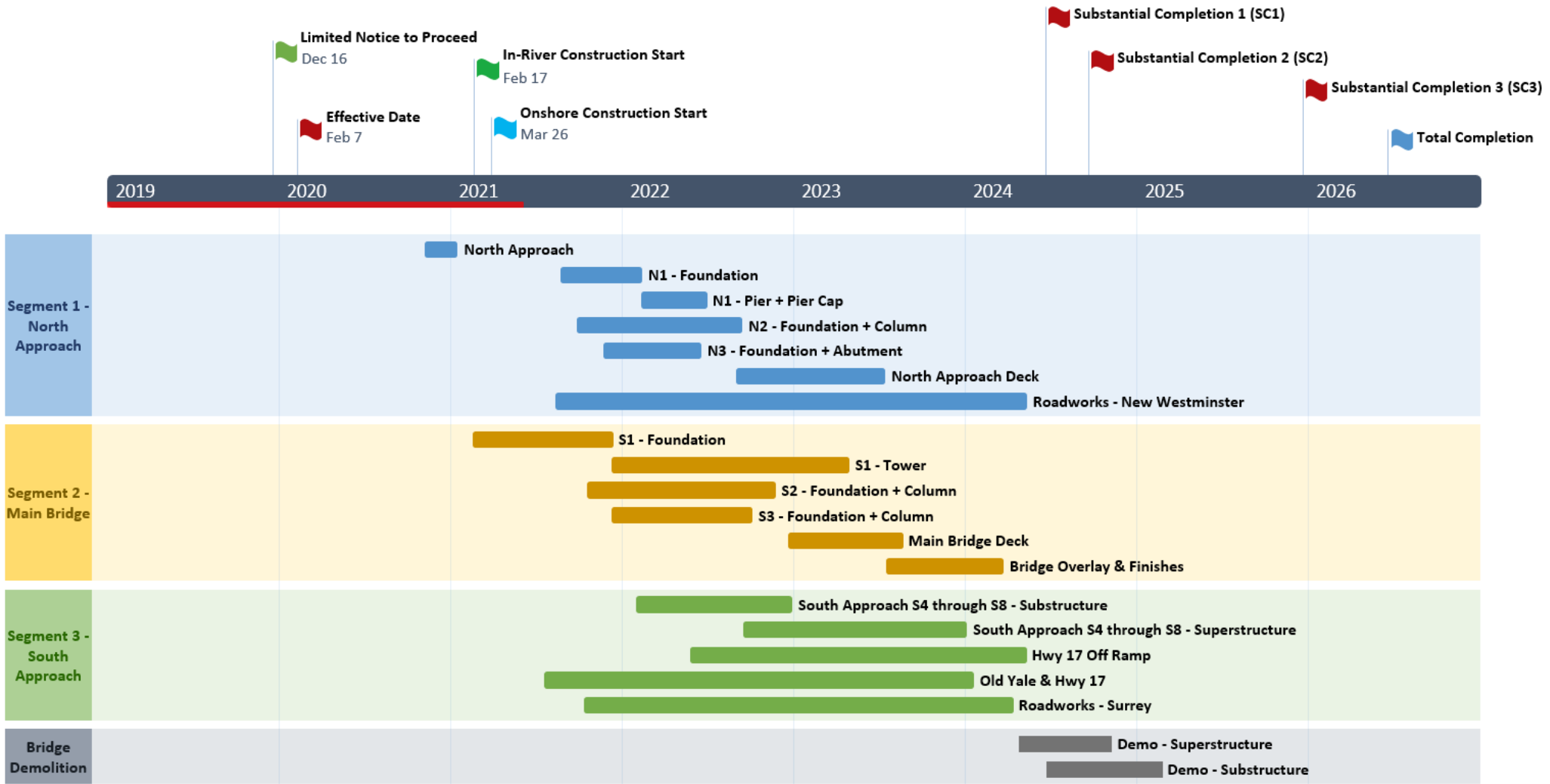
| | |
|-------------------------------|--|
| Monthly Highlights: | <ul style="list-style-type: none"> - Continued meeting weekly with the City of Surrey and City of New Westminster. - Coordinated comments from the municipalities on the Project's Design, including those on traffic management, utility design, drainage, and roadway alignments. - Continued agreement discussions with TELUS and railway companies. - Progressed handover/transfer agreement regarding the existing bridge with TransLink. |
| Three Month Lookahead: | <ul style="list-style-type: none"> - Continue to receive and provide comments from the municipalities on the Projects design. - Continue to work with railways, TELUS and TransLink to finalize agreements. - Continue coordination with FortisBC regarding the Pattullo Gas Line Replacement. |

4.7 Public and Stakeholder Engagement

| | |
|-------------------------------|---|
| Scope: | <ul style="list-style-type: none"> - Manage ongoing public and stakeholder communications and engagement. |
| Monthly Highlights: | <ul style="list-style-type: none"> - Continued to provide communication updates regarding site activity work including notification distribution to residents, business and stakeholders. Notifications are being posted to website, e-mailed to local resident and business associations, and sent to the e-mail subscription list. - Provided an update on the final MUP design to the City of New Westminster as well as resident groups, HUB Cycling and the Walkers' Caucus. - Continued to engage HUB Cycling and the Walkers' Caucus on final MUP design. - Review of the heritage permit application underway by the City of New Westminster - Provided responses and updates regarding planned construction activities and the Project's design to interested stakeholders. |
| Three Month Lookahead: | <ul style="list-style-type: none"> - Continued engagement with key stakeholders in New Westminster and Surrey regarding Project designs and construction plans, including with resident groups, HUB Cycling and the Walkers' Caucus. - Ongoing management of Project communications, including incident response, enquiry response, Project information sheets and construction notices. - Finalize the social media strategy for Project. |

5. Schedule

The following schedule depicts deliverables, milestones and associated dates and timelines for the implementation phase of the Project, as well as anticipated construction timelines.



6. Project Photos



FIGURE 1 – RINGER CRANE SETUP AT SPRUCE STREET YARD



FIGURE 2 –PILE SECTIONS BEING SPLICED AT SPRUCE STREET