

Monthly Status Report

Reporting Period: July 2020

1. Project Dashboard

		Objectives	Overall Project	DBF Contract	Owner/Other Works	Comments
Project Delivery	Scope	Meet the approved scope.	●	●	●	Project includes a new four-lane bridge, improved connections to, from and near the bridge and dedicated walking and cycling lanes. The Project Team is actively managing scope.
	Schedule	Delivered within the approved schedule.	●	●	●	A number of schedule related risks are being monitored, particularly with respect to COVID-19 related complications with conducting archeological investigations on site, as well as general permit-related schedule risk. The Project Team and contractor are actively working to mitigate potential impacts.
	Budget	Delivered within the approved budget.	●	●	●	Project has an approved budget of \$1.377 billion. Actual and forecasted Project expenditures are within the approved budget.
	Safety	Take every reasonable step to ensure that our work is performed safely and in compliance with all applicable safety regulations, and in accordance with government policy.	●	●	●	Requirements of the contractor are defined within the Design-Build-Finance contract. COVID-19 public health guidelines are reflected in the contractor's updated health and safety plans. Safety plans are in place for specific works. The contractor is finalizing its overall health and safety plan for the Project work.
	Quality	Implement an effective Quality Management System	●	●	●	Quality management planning underway. The contractor's Noncompliance Tracking System is in place. Project Team quality audits of the contractor ongoing. The contractor's Key Individual – Quality Director Team was accepted by the Province.
	Contract Administration	Management of the Design Build Finance Agreement throughout the Project's lifecycle	●	●	●	The contractor is working to fulfill its requirements, as set out in the Design-Build-Finance agreement. Non-conformities have been identified and are being managed in accordance with the Design-Build-Finance agreement. Currently recorded non-conformities are generally related to submission of plans and documents.
	Environmental	Ensure our work is performed in an environmentally responsible manner.	●	●	●	The Project is consulting with Identified Indigenous Groups on the plans required by the Project's Environmental Assessment Certificate and Port Environmental Review permit. An application for an EAC amendment related to the Certified Project Boundary is under development. The Canadian Navigable Waters Act application and the Fisheries Act Authorization applications have been shared with Identified Indigenous Groups. Review of the Water Sustainability Act permit application is underway by the Ministry of Forests, Lands, Natural Resource Operations and Rural Development (FLNRORD). Archaeological field work has progressed more slowly than anticipated as a result of COVID-19 related restrictions and impacts.
	Property Acquisition	Acquire and manage properties required to deliver the Project.	●	●	●	Project Vancouver Fraser Port Authority (VFPA) licences in place. Working to acquire additional properties confirmed to be required for the contractor's design.

		Objectives	Overall Project	DBF Contract	Owner/Other Works	Comments
	Technical	Provide technical oversight and conduct compliance reviews of work done by the contractor.	●	●	●	Continuing to receive design submittals from the contractor – review and responses ongoing. 30% design package received and under review. Completed sixth and seventh run of the physical hydraulic model.
	Site Activities	Coordinate and manage the contractor’s activities on site.	●	●	●	Receiving monthly works schedule submittals from the contractor. Daily site activity monitoring ongoing. Geotechnical investigation continues with remote archeological monitoring in-place. Archaeological investigations for the static load pile test commenced, later than originally scheduled.
	Community Benefits	Work collaboratively with BCIB to successfully implement the Community Benefits Agreement.	●	●	●	Project Team continues to facilitate meetings between the contractor, BCIB and TI Corp to plan for coordination during implementation. CBA labour dispatched to site.
Partners/Stakeholders	Indigenous Groups	Continue to build and maintain a positive collaborative working relationship.	●	●	●	Project Team continues to engage with the Identified Indigenous Groups in relation to Project permitting.
	Third Parties	Continue to build and maintain positive relationships and secure agreements with Project partners and other third parties.	●	●	●	Municipal, CN Rail, Shaw, Zayo, and Metro Vancouver agreements executed. Regular meetings held with the cities of New Westminster and Surrey regarding design and construction. Agreements with other parties continue to be pursued.
	Public and Stakeholder Engagement	Continue to build and maintain positive relationships with the community and other stakeholders.	●	●	●	Communication and engagement including virtual public and stakeholder engagement is ongoing to provide information on the Project design and upcoming site activities. Ongoing meetings to be held with resident groups, business groups and pedestrian and cycling groups to understand and respond to questions and concerns. As a result of engagement, Project Team reviewing multi-use path connections.

Status	Description
●	Managing critical issues, negotiating resolution; action required immediately
●	Managing some issues, negotiating resolution; action required in the near term
●	Stay the Course – no action required

2. Introduction

2.1 Project Overview

The Pattullo Bridge is a key connection between the communities of Surrey and New Westminster.

The new toll-free four-lane bridge will provide important improvements for everyone using the bridge, including people who are cycling, walking or driving, as well as communities on either side of the bridge.

The new bridge will provide:

- A safer crossing for all bridge users with modern, wider lanes, separated by a centre median barrier
- Dedicated walking and cycling lanes, separated from traffic by a barrier on both sides of the bridge
- Better connections to, from and near the bridge

The new bridge is scheduled to open in fall 2023. The existing bridge will remain in use until the new bridge is open to traffic. Once the new bridge is open, the existing bridge will be removed.

2.2 Project Delivery

Transportation Investment Corporation, a provincial Crown corporation, is delivering and overseeing this \$1.377 billion Project. The Project will be delivered under B.C.'s Community Benefits Agreement and the Project workforce will be provided by B.C. Infrastructure Benefits.

Fraser Crossing Partners has been selected to design and build the new bridge.

The Province will own and maintain the new bridge when complete.

The Project represents a significant investment in multi-modal transportation mobility improvements and supports provincial and regional strategies, environmental objectives, and the economic development of transportation services in the region.

2.3 Project Goals

1. Provide a **structurally sound bridge crossing** to maintain a critical local and regional connection;
2. **Improve safety for all users** with modern lane widths, road curvature, centre median barrier and separated pedestrian and cycling lanes; and
3. **Improve connectivity, reliability and modal choice** while supporting environmental objectives.

The Project represents a significant investment in multi-modal transportation mobility improvements and supports provincial and regional strategies, environmental objectives, and the economic development of transportation services in the region.

2.4 Key Milestones Achieved to Date

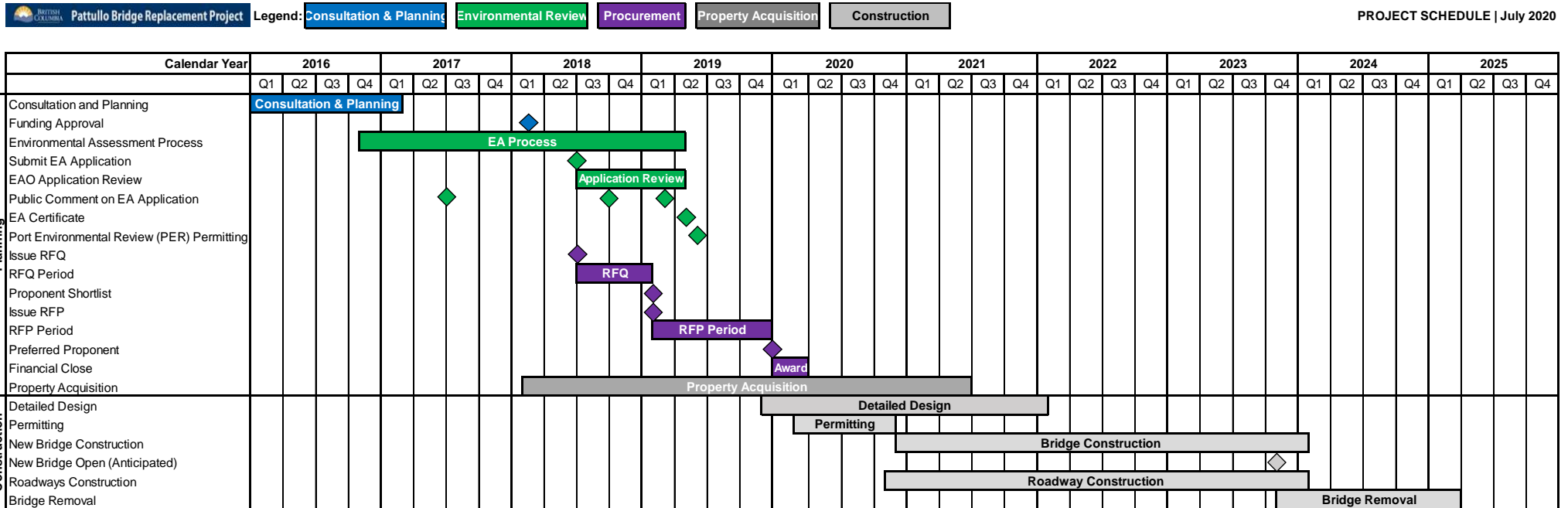
Project Delivery	Project Planning and Development	<ul style="list-style-type: none"> – Business Case (January 2018) – Strategic Options Analysis (January 2018) – Cost Report (January 2018) – Risk Report (January 2018) – Project Report (July 2020)
	Procurement	<ul style="list-style-type: none"> – Procurement Options Report (January 2018) – Request for Qualifications Issued (July 2018) – Request for Qualifications Fairness Advisor Report (November 2018) – Relationship Review Process (February 2019) – Relationship Review Consultant Protocol (February 2019) – Proponent Shortlist Announced (February 2019) – Request for Proposals Issued (February 2019) – Request for Proposals Fairness Advisor Report (December 2019) – Selected Preferred Proponent (December 2019) – Executed Design-Build-Finance Agreement (February 2020)
	Environmental	<ul style="list-style-type: none"> – Baseline studies – Application Information Requirements (March 2018) – Environmental Assessment Application (August 2018) – EAO Assessment Report (April 2019) – EAO Environmental Assessment Certificate (EAC) (April 2019) – Port and Environmental Review (PER) Permit (May 2019)
	Technical	<ul style="list-style-type: none"> – Draft Concept for EA application (March 2018) – Test pile installation (May 2018) – Design considerations report (December 2018) – Traffic data collection and analysis – Multiple geotechnical studies
	Property Acquisition	<ul style="list-style-type: none"> – Construction and land licenses acquired from Vancouver Fraser Port Authority (VFPA); VFPA demolition license finalized (December 2019)
	Community Benefits	<ul style="list-style-type: none"> – Community Benefits Agreement (July 2018) – BCIB Health and Safety Program (May 2019) – BCIB-AIRCC Enabling Agreement Executed (May 2019) – BCIB-Contractor Agreement Executed (February 2020) – BCIB-Subcontractor Agreement Executed (February 2020)
Partners/ Stakeholders	Third Parties	<ul style="list-style-type: none"> – CN Master Use Agreement (May 2019) – City of Surrey Municipal Agreement (September 2019) – City of New Westminster Municipal Agreement (September 2019) – Metro Vancouver Accommodation Agreement (December 2019) – Shaw Telecommunications Facilities Relocation Agreement (March 2020) – Zayo Telecommunications Facilities Relocation Agreement (March 2020)
	Public and Stakeholder Engagement	<ul style="list-style-type: none"> – Completion of three phases of public consultation – Project Overview Report (May 2020)

2.5 July Highlights

Project Delivery	Quality	<ul style="list-style-type: none"> – Conducted two quality management system audits.
	Contract Administration	<ul style="list-style-type: none"> – Received and processed draw request from the contractor. – Received and replied to submittals, letters and transmittals from the contractor. – Accepted with conditions the contractor’s proposed Key Individual – Quality Director Team on July 9th. – Non-conformities, generally related to submission of plans and documents, have been identified and are being managed in accordance with the Design-Build-Finance agreement.
	Environmental	<ul style="list-style-type: none"> – Continued archaeological site investigations and remote monitoring.
	Technical	<ul style="list-style-type: none"> – Completed two construction scenario physical hydraulic model runs.
	Site Activities	<ul style="list-style-type: none"> – Completed the archaeological drilling program at the Static Pile Load Test site.
Partners/Stakeholders	Third Parties	<ul style="list-style-type: none"> – Reviewed updated traffic control plans submitted by the contractor with the municipalities. – Completed pre-construction surveys in both New Westminster and Surrey.
	Indigenous Groups	<ul style="list-style-type: none"> – Five Technical Heritage Committee meetings were held in July with participating Identified Indigenous Group representatives. – Three Indigenous Marine Users Group meetings were held in July.
	Public and Stakeholder Engagement	<ul style="list-style-type: none"> – Continued stakeholder videoconference meetings and ongoing engagement regarding the Project.

3. Schedule

The following schedule depicts deliverables, milestones and associated dates and timelines for the planning and procurement phases of the Project, as well as anticipated construction timelines.



4. Project Delivery

4.1 Project Management

Scope:	<ul style="list-style-type: none">– Effectively manage the Project’s contracts, scope, cost and schedule.– Implement an efficient document control and records management system.– Ensure project controls are governed by provincial policies such as the Ministry of Finance Capital Asset Management Framework and the Core Policy and Procedures Manual.
Accomplished in Month:	<ul style="list-style-type: none">– Continued to refine and update the Project Management Plan and related sub-plans.– Held regular TI Corp project controls meetings with an aim to align processes and procedures across all projects being delivered by TI Corp.– Held regular project finance, project controls, risk management and project leadership meetings to manage the Project’s contracts, scope, schedule, and cost.
Key Activities for Next 3 Months:	<ul style="list-style-type: none">– Continue to hold regular project controls meetings within the Project Team, across other projects within TI Corp and with Project leadership.– Monitor Project schedule, scope, and budget through monthly reporting from Discipline Leads to the Project Controls Team, for reporting to Project Executive.– Executive review and approval of the Project Management Plan and related sub-plans.

4.2 Safety

Scope:	<ul style="list-style-type: none">– Establish Occupational Health and Safety (OH&S) Project delivery objectives and performance measures.– Manage Project OH&S activities.– Monitor relevant OH&S performance metrics.– Ensure the Project complies with relevant WorkSafeBC regulations and government requirements.– Identify specific health and safety roles and responsibilities.– Outline relevant health and safety management processes and activities.
Accomplished in Month:	<ul style="list-style-type: none">– Ongoing discussions and meetings with British Columbia Infrastructure Benefits (BCIB), the Ministry of Transportation and Infrastructure (MOTI) and the contractor regarding site health and safety management.

	<ul style="list-style-type: none"> – Reviewed multiple work-specific safety submittals from the contractor. – Reviewed various safety plans from Project Team consulting contractors. – Progressed health and safety planning between BCIB and the contractor to align requirements. – Finalized three Project specific Health and Safety plans for Project Executive review.
Key Activities for Next 3 Months:	<ul style="list-style-type: none"> – Review the contractor’s Health and Safety Plan as they mobilize to site. – Develop Safe Work Plans and Safe Job Procedures. – Deliver training on the Project Job Hazard Assessment and Risk Mitigation Plan for all affected Project Team members. – Conduct a site inspection prior to TI Corp employees mobilizing to site and update the Project Team Site Safety Plan as required. – Provide health and safety orientation to new Project Team members. – Complete the development of OH&S auditing processes and procedures. – Conduct an audit using electronic reporting forms in the field.

4.3 Quality

Scope:	<ul style="list-style-type: none"> – Establish quality management Project objectives and performance measures. – Manage Project monitoring activities. – Manage Project quality management activities including review of contractor submittals. – Monitor relevant quality management performance metrics. – Identify specific quality management roles and responsibilities. – Outline relevant quality management processes and activities.
Accomplished in Month:	<ul style="list-style-type: none"> – Reviewed and responded to Quality Management submittals from the contractor. – Conducted a Quality Management System audit of Northwest Hydraulic Consultants (NHC) Quality Manual and communicated the draft audit findings to NHC and the Project Team. – Conducted a Quality Management System audit of the contractor’s Environmental Quality Management Plan. – Provided comments on the quality management system in use by the contractor. – Furthered the planning for quality oversight of the overseas fabrication of steel pipe piles. – Continued Nonconformity Reporting and verification activities related to the Nonconformity Report Tracking System. The contractor is refining the reporting process.

Key Activities for Next 3 Months:	<ul style="list-style-type: none"> – Finalize and issue quality management system audit reports to the contractor. – Executive review and approval of the TI Corp Quality Management Plan. – Finalize the TI Corp Quality Management Plan supporting documentation. – Provide an implementation-phase quality management orientation to the Project Team. – Continuation of the TI Corp quality management audit programme. – Continue the planning of steel fabrication quality monitoring, and surveillance auditing and initiate inspections as required.
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4.4 Contract Administration

Scope:	<ul style="list-style-type: none"> – Management of the Design-Build-Finance agreement.
Accomplished in Month:	<ul style="list-style-type: none"> – Held regular project coordination meetings with the contractor. – Received and responded to submittals, transmittals and letters from the contractor. – Received and processed draw request from the contractor. – Continued Project Team meetings on Project Agreement change management. – Received and reviewed the contractors monthly report and performance incentive report. – Non-conformities, generally related to submission of plans and documents, have been identified and are being managed in accordance with the Design-Build-Finance agreement. – Accepted with conditions the contractor’s proposed Key Individual - Quality Director Team on July 9th, 2020.
Key Activities for Next 3 Months:	<ul style="list-style-type: none"> – Manage the implementation of the Design-Build-Finance Agreement. – Continue to hold regular project coordination meetings with the contractor. – Continue to respond to submittals, transmittals and letters from the contractor. – Continue to track and draft changes to the Project Agreement as required. – Continue to identify and address risks and issues as related to the contract.

4.5 Environmental

Scope:	<ul style="list-style-type: none"> – Manage follow-up and compliance actions required under the Environmental Assessment Certificate (EAC) and the Port and Environmental Review (PER) permit.
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	<ul style="list-style-type: none"> – Liaise with regulators on matters related to EAC and PER permit conditions and commitments made through the environmental assessment process. – Oversee outstanding environmental permits and associated environmental studies, monitoring, and compliance processes. – Support the Technical Heritage Committee (THC) initiative and archaeology investigation program. – Provide environmental support to the Project Team during the review of contractor submittals.
<p>Accomplished in Month:</p>	<ul style="list-style-type: none"> – Participated in contractor-led consultation meetings on Environmental Management Plans required under the EAC and the PER permit, which included holding Indigenous and stakeholder working group meetings. – Archaeological assessments continued for the static load pile test with remote monitoring in-place. Work has progressed more slowly than anticipated due to COVID-19 related restrictions and impacts. – Continued to advance the archaeological field program in collaboration with the contractor and the THC. – Engaged with various environmental stakeholders on compliance requirements for any potential disturbance of the riparian habitat. – Participated in discussions with the EAO on an EAC amendment proposed by the contractor. – Province provided comments on multiple environmental work plans.
<p>Key Activities for Next 3 Months:</p>	<ul style="list-style-type: none"> – Continue to liaise with environmental regulators on follow-up actions and commitments arising from the EAC and PER permit. – Review the contractor’s Environmental Management Plans and other related submittals throughout and post stakeholder consultation period. – Continue to meet with the Identified Indigenous Groups related to the contractor’s environmental permitting applications and Environmental Management Plans. – Continue to facilitate meetings with key regulators and the contractor, as required, to support the project implementation phase. – Continue to liaise with key environmental regulators to support the contractor on permitting considerations. – Continue facilitating THC priorities and procedures along with the contractor as they relate to Project archaeology. – Continue archeological monitoring and archaeological investigations.

4.6 Property Acquisition

Scope:	<ul style="list-style-type: none">– Review of properties along the Project corridor and refinement of property acquisition plans.– Acquire land required to deliver the Project.– Secure construction licences across the river for bridge construction and demolition as well as a Vancouver Fraser Port Authority (VFPA) lease for the new bridge.
Accomplished in Month:	<ul style="list-style-type: none">– Negotiations ongoing for additional property required for the contractor’s design.– Continued discussions on retaining existing pilings in the Fraser River for use by the contractor.– Continued to refine and adjust property acquisition strategy based on design changes by the contractor.
Key Activities for Next 3 Months:	<ul style="list-style-type: none">– Continue property negotiations with owners to secure final agreements or agreements in principle.– Finalize property acquisition plans for properties identified by the contractor and initiate property acquisitions.– Finalize property surveys where required.– Obtain executed survey plans from utility and rail companies to secure Arterial Highway tenure on Provincially owned land.– Finalize agreement to retain existing pilings in the Fraser River for use by the contractor.

4.7 Technical

Scope:	<ul style="list-style-type: none">– Development of a reference concept, technical requirements/specifications and related technical studies for the Project.– Travel demand forecasting, traffic operations modelling, traffic data collection, and other related engineering services in support of the Project.– Technical input to the environmental processes.– Review the final bridge design including roadways, associated structures, drainage, and utilities.– Compliance reviews during construction.– Provide technical support to the Project Team during the review of contractor submittals.
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Accomplished in Month:	<ul style="list-style-type: none"> – Provided technical support for stakeholder engagement. – Completed monthly riverbed monitoring surveys and data collection. – Provided technical support to the Project Team during the review of contractor submittals including permit applications. – Attended technical meetings with the contractor to discuss technical aspects of their design, as well as geotechnical and archaeological field investigation works. – Ran the flood of record and 2012 freshet construction scenario physical hydraulic model tests and completed associated data collection. – Supported review of and provided input into the contractor’s Quality Management program documents including those related to steel pipe pile fabrication.
Key Activities for Next 3 Months:	<ul style="list-style-type: none"> – Complete monthly riverbed monitoring surveys. – Provide technical support during stakeholder consultation. – Continue meeting with stakeholders and regulatory authorities. – Compile and provide the hydraulic physical model test data to the contractor for the two construction scenario tests (flood of record and 2012 freshet construction tests). – Run additional physical hydraulic model tests (if requested by the contractor). – Complete detailed internal review of all the physical modelling test results. – Complete compliance reviews during advanced works including geotechnical and archaeological investigations works. – Continue reviewing contractor submittals.

4.8 Site Activities

Scope:	<ul style="list-style-type: none"> – Provide oversight of contractor on-site activities throughout the Project’s lifecycle. – Oversight of the construction of foundation, substructure, and superstructure for the bridge including upgrades to surrounding road networks. – Management of the Project’s schedule, scope and progress.
Accomplished in Month:	<ul style="list-style-type: none"> – The contractor completed the baseline survey field work and submitted survey plans for review. – The contractor’s geotechnical investigation continued with remote archaeological monitoring in-place. – Completed the archaeological drilling program at the Static Pile Load Test site. – Conducted geotechnical pavement testing in Surrey. – Preparations continuing for the mobilization of the Project site office. – Daily site monitoring and reporting ongoing.

	<ul style="list-style-type: none"> – The investigation and locating of existing utilities in the Project area continued to progress.
Key Activities for Next 3 Months:	<ul style="list-style-type: none"> – Archaeological assessment work to continue. – The contractor to complete the on-shore geotechnical investigation. – The contractor to continue to progress and complete the static load pile test. – The contractor to commence work on the Project site office. – Complete the investigation and locating of existing utilities in the Project area. – The contractor to complete the demolition of homes in New Westminster that in support of site preparation.

4.9 Community Benefits

Scope:	<ul style="list-style-type: none"> – Work collaboratively with British Columbia Infrastructure Benefits Inc. (BCIB) to successfully implement the Community Benefits Agreement (CBA).
Accomplished in Month:	<ul style="list-style-type: none"> – Ongoing meetings between the contractor, BCIB and TI Corp regarding health and site safety protocols. – BCIB senior leadership is in regular contact with Allied Infrastructure Related Construction Council of British Columbia (AIRCC) to maintain communication in regards to labour supply matters for the Project. – BCIB labour currently on site for site preparation work. – Ongoing discussions with the contractor and BCIB on CBA labour deployment. – Ongoing coordination with BCIB to ensure the onboarding of employees has been adapted to address COVID-19 public health guidelines. – Participated in weekly joint operations meetings with BCIB.
Key Activities for Next 3 Months:	<ul style="list-style-type: none"> – Initiate and execute all site safety protocols with BCIB, WorkSafeBC and the contractor. – Ongoing collaboration with BCIB on Project requirements and implementation readiness. – Continue to have weekly joint operations meetings with BCIB. – Further deployment for site preparation work anticipated in August subject to contractor requests.

5. Partners/Stakeholders

5.1 Indigenous Groups

Scope:	<ul style="list-style-type: none">– Consultation and engagement with the Identified Indigenous Groups (IIGs) as set out in the EAC.
Accomplished in Month:	<ul style="list-style-type: none">– Meeting on a bi-weekly basis with the contractor regarding the Indigenous Art and Cultural Recognition Program.– Reviewed and responded to the contractors updated Indigenous Cultural Recognition features submittal.– Meeting on a weekly basis with BCIB on Indigenous employment and contracting.– Indigenous Marine Users Group meetings were held on July 9, 16, and 30.– Technical Heritage Committee meetings were held on July 2, 9, 16, 23, and 30 with IIG representatives.– Continued to respond to comments from the IIGs related to permits, plans, and other ongoing Project components.– Continued to engage the IIGs related to Project opportunities and benefits.– Facilitated regular meetings between THC members and the archaeology permit holder.– Continued facilitating remote IIG archeological monitoring on site.– Facilitated regular meetings between IIGs and the contractor.– Conducted EAC and Project-related meetings with the IIGs.– Continued developing a consultation and engagement strategy and communication plan to support IIGs during COVID-19.– Continued presenting proposed Indigenous Art and Cultural Recognition options to IIGs and distributed a Project update.
Key Activities for Next 3 Months:	<ul style="list-style-type: none">– Initiate/continue consultation on key aspects of the EAC conditions for cultural, environmental and archaeological resource management, Indigenous cultural recognition and monitoring plans.– Continue meetings with the Technical Heritage Committee.– Continue to assist in arranging meetings between BCIB and IIGs.– Continue meetings with the Indigenous Marine Users Group.– Continue to assist in arranging meetings between IIGs and the contractor.– Continue discussions with the contractor on Indigenous Art and Cultural Recognition opportunities. Continue to develop the process for art selection.– Finalize the Indigenous Relations Construction Plan and Indigenous Art and Cultural Recognition Execution Plan.

5.2 Third Parties

Scope:	<ul style="list-style-type: none"> – Engage with Municipalities (City of New Westminster and City of Surrey) for the Project implementation phase. – Municipal Agreements. – Railway Construction and Crossing Agreements. – Utility Agreements. – TransLink Agreement.
Accomplished in Month:	<ul style="list-style-type: none"> – Continued meeting weekly with the City of Surrey and City of New Westminster. – Coordinated comments from the municipalities on the contractor’s design and incorporated these comments into responses issued to the contractor. – Attended and coordinated meetings between the municipalities and the contractor, including those on traffic management – Provided the contractor’s Traffic Management Plan to the cities of Surrey and New Westminster for review and comment. – Completed pre-construction surveys in both New Westminster and Surrey. – Began preparing for the upcoming utility, drainage, and urban integration design update with the City of New Westminster and the contractor. – Continued discussion with the City of Surrey on Bridge Road and Old Yale Road alignments and proposed closures. – Coordination with FortisBC is ongoing regarding the replacement of the Pattullo Gas Line. – Continued attending bi-weekly meetings between the contractor and utilities including Metro Vancouver, BC Hydro and telecommunications companies. – Draft telecommunications agreement with TELUS continued to progress. – Planning progressed to meet with SRY Rail regarding crossing agreements.
Key Activities for Next 3 Months:	<ul style="list-style-type: none"> – Facilitate municipal review of Traffic Management Plans and Traffic Control Plans and manage required response times. – Attend upcoming utility, drainage, and urban integration design update with the City of New Westminster and the contractor. – Continue to work with railways and TELUS to finalize agreements. – Finalize and execute the CP Construction Agreement and CP Overpass Crossing and Maintenance Agreement. – Meet with SRY Rail regarding required crossing agreements. – Continue coordination activities with utility companies. – Continue coordination with FortisBC regarding the replacement of Pattullo Gas Line.

5.3 Public and Stakeholder Engagement

Scope:	<ul style="list-style-type: none"> – Manage ongoing public and stakeholder communications and engagement.
Accomplished in Month:	<ul style="list-style-type: none"> – Continued to develop presentations and graphics for stakeholder virtual meetings. – Continued collaboration with the contractor’s communications team regarding site activity notifications and distribution to residents, business and stakeholders. – Attended weekly communications working group meetings with the contractor. – Reviewed and provided feedback on updated notification and distribution plans in regards to upcoming work in New Westminster and Surrey submitted by the contractor. – Provided responses and updates to HUB Cycling, and the Walkers' Caucus regarding multi-use path connections. – Began technical review of multi-use path connections in response to stakeholder engagement. – Reviewed and provided comments on submittals received from the contractor.
Key Activities for Next 3 Months:	<ul style="list-style-type: none"> – Continue to respond to stakeholder requests. – Continue community engagement with support of Communications Team. – Follow-up videoconferences with key stakeholders in New Westminster and Surrey regarding Project designs and construction plans, including with resident groups, HUB Cycling and the Walkers’ Caucus. – Ongoing management of Project communications, including inquiry response. – Continue meeting with the contractor as part of the communication working group. – Review and respond to various construction-related communications plans submitted by the contractor.

6. Project Cost Report

The approved Project budget is \$1.377 billion. The Project spending for the month of July 2020 was \$11.1 million and total Project spending to date is \$188.9 million. The Project is forecast to be on budget.