

Monthly Status Report

Reporting Period: August 2020

1. Project Dashboard

		Objectives	Overall Project	DBF Contract	Owner/Other Works	Comments
	Scope	Meet the approved scope.	•	•	•	Project includes a new four-lane bridge, improved connections to, from and near the bridge and dedicated walking and cycling lanes. The Project Team is actively managing scope.
	Schedule	Delivered within the approved schedule.	•	•	•	A number of schedule related risks are being monitored, particularly with respect to Project permitting required to begin in-river construction, and complications with conducting archaeological investigations on site associated with the COVID-19 pandemic. The Project Team and contractor are actively working to mitigate impacts.
	Budget	Delivered within the approved budget.	•		•	Project has an approved budget of \$1.377 billion. Actual and forecasted Project expenditures are within the approved budget.
	Safety	Take every reasonable step to ensure that our work is performed safely and in compliance with all applicable safety regulations, and in accordance with government policy.	•	•	•	Requirements of the contractor are defined within the Design-Build-Finance contract. COVID-19 public health guidelines are reflected in the contractor's updated health and safety plans. Safety plans are in place for specific works. The contractor's overall safety program is being finalized.
Project Delivery	Quality	Implement an effective Quality Management System	•	•	•	Quality management planning underway. Noncompliance Tracking System is in place. Project Team quality audits of the contractor ongoing. Province In-person quality oversight of the overseas fabrication of steel pipe piles has been implemented.
Project	Contract Administration	Management of the Design Build Finance Agreement throughout the Project's lifecycle	•	•	•	The contractor is working to fulfill its requirements, as set out in the Design-Build-Finance agreement. Non-conformities have been identified and are being managed in accordance with the Design-Build-Finance agreement. Currently recorded non-conformities are generally related to submission of plans and documents.
	Environmental	Ensure our work is performed in an environmentally responsible manner.	•	•	•	The Project is consulting with Indigenous Groups on the plans required by the Project's Environmental Assessment Certificate and Port Environmental Review permit. An application for an EAC amendment related to the Certified Project Boundary is under development. The Canadian Navigable Waters Act application and the Fisheries Act Authorization applications have been shared with Identified Indigenous Groups. Review of the Water Sustainability Act permit application is underway by the Ministry of Forests, Lands, Natural Resource Operations and Rural Development (FLNRORD). Archaeological field work has progressed more slowly than anticipated as a result of COVID-19 related restrictions and impacts.
	Property Acquisition	Acquire and manage properties required to deliver the Project.	•	•	•	Project Vancouver Fraser Port Authority (VFPA) licences in place. Working to acquire additional properties confirmed to be required for the contractor's design.

		Objectives	Overall Project	DBF Contract	Owner/Other Works	Comments
	Technical	Provide technical oversight and conduct compliance reviews of work done by the contractor.	•	•	•	Continuing to receive design submittals from the contractor – review and responses ongoing. Contractor 60% design package for main tower foundations received and under review.
	Site Activities	Coordinate and manage the contractor's activities on site.	•	•	•	Receiving monthly works schedule submittals from the contractor. Daily site activity monitoring ongoing. Geotechnical investigation continues with remote archeological monitoring in-place. Archaeological mitigation excavation nearing completion for static load pile test and started for pier locations in Surrey.
	Community Benefits	Work collaboratively with BCIB to successfully implement the Community Benefits Agreement.	•	•	•	Project Team continues to facilitate meetings between the contractor, BCIB and TI Corp to plan for coordination during implementation. CBA labour actively working on site.
	Indigenous Groups	Continue to build and maintain a positive collaborative working relationship.	•	•	•	Project Team continues to engage with the Identified Indigenous Groups in relation to Project permitting.
Partners/Stakeholders	Third Parties	Continue to build and maintain positive relationships and secure agreements with Project partners and other third parties.	•	•	•	Municipal, CN Rail, Shaw, Zayo, and Metro Vancouver agreements executed. Regular meetings held with the cities of New Westminster and Surrey regarding design and construction. Agreements with other parties continue to be pursued.
	Public and Stakeholder Engagement	Continue to build and maintain positive relationships with the community and other stakeholders.	•	•	•	Communication and engagement including virtual public and stakeholder engagement continues to provide information on the Project design and upcoming site activities. Ongoing meetings to be held with resident groups, business groups and pedestrian and cycling groups to understand and respond to questions and concerns. As a result of engagement, Project Team reviewing multi-use path connections.

Status	Description
	Managing critical issues, negotiating resolution; action required immediately
	Managing some issues, negotiating resolution; action required in the near term
	Stay the Course – no action required

2. Introduction

2.1 Project Overview

The Pattullo Bridge is a key connection between the communities of Surrey and New Westminster.

The new toll-free four-lane bridge will provide important improvements for everyone using the bridge, including people who are cycling, walking or driving, as well as communities on either side of the bridge.

The new bridge will provide:

- A safer crossing for all bridge users with modern, wider lanes, separated by a centre median barrier
- Dedicated walking and cycling lanes, separated from traffic by a barrier on both sides of the bridge
- Better connections to, from and near the bridge

The new bridge is scheduled to open in fall 2023. The existing bridge will remain in use until the new bridge is open to traffic. Once the new bridge is open, the existing bridge will be removed.

2.2 Project Delivery

Transportation Investment Corporation, a provincial Crown corporation, is delivering and overseeing this \$1.377 billion Project. The Project will be delivered under B.C.'s Community Benefits Agreement and the Project workforce will be provided by B.C. Infrastructure Benefits.

Fraser Crossing Partners has been selected to design and build the new bridge.

The Province will own and maintain the new bridge when complete.

The Project represents a significant investment in multi-modal transportation mobility improvements and supports provincial and regional strategies, environmental objectives, and the economic development of transportation services in the region.

2.3 Project Goals

- 1. Provide a structurally sound bridge crossing to the maintain a critical local and regional connection;
- 2. **Improve safety for all users** with modern lane widths, road curvature, centre median barrier and separated pedestrian and cycling lanes; and
- 3. Improve connectivity, reliability and modal choice while supporting environmental objectives.

The Project represents a significant investment in multi-modal transportation mobility improvements and supports provincial and regional strategies, environmental objectives, and the economic development of transportation services in the region.

2.4 Key Milestones Achieved to Date

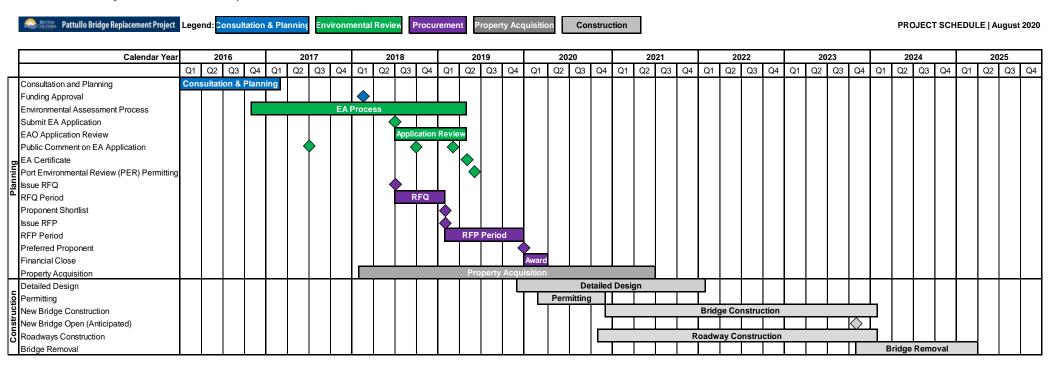
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	Project Planning and Development	 Business Case (January 2018) Strategic Options Analysis (January 2018) Cost Report (January 2018) Risk Report (January 2018) Project Report (July 2020) 			
^	Procurement	 Procurement Options Report (January 2018) Request for Qualifications Issued (July 2018) Request for Qualifications Fairness Advisor Report (November 2018) Relationship Review Process (February 2019) Relationship Review Consultant Protocol (February 2019) Proponent Shortlist Announced (February 2019) Request for Proposals Issued (February 2019) Request for Proposals Fairness Advisor Report (December 2019) Selected Preferred Proponent (December 2019) Executed Design-Build-Finance Agreement (February 2020) 			
Project Delivery	Environmental	- Baseline studies - Application Information Requirements (March 2018) - Environmental Assessment Application (August 2018) - EAO Assessment Report (April 2019) - EAO Environmental Assessment Certificate (EAC) (April 2019) - Port and Environmental Review (PER) Permit (May 2019)			
	Technical	 Draft Concept for EA application (March 2018) Test pile installation (May 2018) Design considerations report (December 2018) Traffic data collection and analysis Multiple geotechnical studies 			
	Property Acquisition	 Construction and land licenses acquired from Vancouver Fraser Port Authority (VFPA); VFPA demolition license finalized (December 2019) 			
	Community Benefits	 Community Benefits Agreement (July 2018) BCIB Health and Safety Program (May 2019) BCIB-AIRCC Enabling Agreement Executed (May 2019) BCIB-Contractor Agreement Executed (February 2020) BCIB-Subcontractor Agreement Executed (February 2020) 			
Partners/ Stakeholders	Third Parties	 CN Master Use Agreement (May 2019) <u>City of Surrey Municipal Agreement</u> (September 2019) City of New Westminster Municipal Agreement (September 2019) Metro Vancouver Accommodation Agreement (December 2019) Shaw Telecommunications Facilities Relocation Agreement (March 2020) Zayo Telecommunications Facilities Relocation Agreement (March 2020) 			
Partne	Public and Stakeholder Engagement	 Completion of three phases of public consultation Project Overview Report (May 2020) 			

2.5 August Highlights

	Quality	 Province Project Team began in-person quality oversight of the overseas fabrication of steel pipe piles. 				
Project Delivery	Environmental	 Continued archaeological site investigations and remote monitoring. Continued reviewing environmental plans submitted by the contractor. One Marine User Group meeting held in August. Attended and provided coordination efforts in support of the contractor's consultation processes for environmental permitting. 				
	Site Activities	 Progressed the archaeological mitigation at the static load pile test site to near completion and completed initial archaeology assessment at Pier S2 in the South Approach Area. 				
ders	Third Parties	 Reviewed updated traffic control plans submitted by the contractor with the municipalities. 				
Partners/Stakeholders	Indigenous Groups	 Three Technical Heritage Committee meetings were held in August with participating Identified Indigenous Group representatives. 				
Partner	Public and Stakeholder Engagement	 As a result of stakeholder engagement, Project Team exploring design refinements to multi-use path connections. 				

3. Schedule

The following schedule depicts deliverables, milestones and associated dates and timelines for the planning and procurement phases of the Project, as well as anticipated construction timelines.



4. Project Delivery

4.1 Project Management

Effectively manage the Project's contracts, scope, cost and schedule. Scope: Implement an efficient document control and records management system. Ensure project controls are governed by provincial policies such as the Ministry of Finance Capital Asset Management Framework and the Core Policy and Procedures Manual. Continued to refine and update the Project Management Plan and related sub-Accomplished in Month: plans. Held regular TI Corp project controls meetings with an aim to align processes and procedures across all projects being delivered by TI Corp. Held regular project finance, project controls, risk management and project leadership meetings to manage the Project's contracts, scope, schedule, and cost. Continue to hold regular project controls meetings within the Project Team, **Key Activities** for Next 3 across other projects within TI Corp and with Project leadership. Months: Monitor Project schedule, scope, and budget through monthly reporting from Discipline Leads to the Project Controls Team, for reporting to Project Executive. Executive review and approval of the Project Management Plan and related subplans.

4.2 Safety

Scope:	 Establish Occupational Health and Safety (OH&S) Project delivery objectives and performance measures. Manage Project OH&S activities. Monitor relevant OH&S performance metrics. Ensure the Project complies with relevant WorkSafeBC regulations and government requirements. Identify specific health and safety roles and responsibilities. Outline relevant health and safety management processes and activities.
Accomplished in Month:	 Ongoing discussions and meetings with British Columbia Infrastructure Benefits Inc. (BCIB), the Ministry of Transportation and Infrastructure (MOTI) and the contractor regarding site health and safety management.

- Reviewed multiple work-specific safety submittals from the contractor.
- Reviewed various safety plans from Project Team consulting contractors.
- Progressed health and safety planning between BCIB and the contractor with a goal to align requirements.
- Attended a site inspection with BCIB and the contractor in support of safety planning efforts.
- Completed the drafting of the Project Teams digital safety reporting forms.

Key Activities for Next 3 Months:

- Review the contractor's Health and Safety Plan as they mobilize to site.
- Develop Safe Work Plans and Safe Job Procedures.
- Deliver training on the Project Job Hazard Assessment and Risk Mitigation Plan to all affected Project Team members.
- Update the Project Team Site Safety Plan as required.
- Provide health and safety orientation to new Project Team members.
- Complete the development of OH&S auditing processes and procedures.
- Conduct an audit using electronic reporting forms in the field.

4.3 Quality

Scope:

- Establish quality management Project objectives and performance measures.
- Manage Project monitoring activities.
- Manage Project quality management activities including review of contractor submittals.
- Monitor relevant quality management performance metrics.
- Identify specific quality management roles and responsibilities.
- Outline relevant quality management processes and activities.

Accomplished in Month:

- Reviewed and responded to Quality Management submittals from the contractor.
- Issued audit reports for the quality system audits conducted in June and July and the hydraulic modeling quality management system audit.
- Began in-person quality oversight of the overseas fabrication of steel pipe piles.
- Continued Non-conformity Reporting (NCR) and verification activities related to the Non-conformity Report Tracking System. The contractor is refining the reporting process.

Key Activities for Next 3 Months:

- Continue to review and respond to quality management submittals submitted by the contractor.
- Finalize the TI Corp Quality Management Plan and all supporting documentation;
 and provide to Project Executive for review and approval.

- Provide implementation-phase quality management orientations to the Project Team.
- Continue to manage the TI Corp quality management audit program including identifying NCRs.
- Continue steel fabrication quality monitoring, and surveillance auditing and initiate inspections as required.

4.4 Contract Administration

Scope:	 Management of the Design-Build-Finance agreement.
Accomplished in Month:	 Held regular project coordination meetings with the contractor. Received and responded to submittals, transmittals and letters from the contractor. Received and processed draw request from the contractor. Continued Project Team meetings on Project Agreement change management. Received and reviewed the contractors monthly report and performance incentive report. Non-conformities, generally related to submission of plans and document, have been identified and are being managed in accordance with the Design-Build-Finance agreement. Request for Proposals for both the Independent Engineer and Independent
Key Activities for Next 3	 Certifier ongoing. COVID-19 impact assessment and mitigation ongoing. Continue to manage the implementation of the Design-Build-Finance Agreement.
Months:	 Continue to evaluate the impact of any changes on the commercial aspect of the Project. Continue to monitor the progress and construction schedule for risk identification and mitigation of preventable delays or other commercial concerns. Continue to hold regular project coordination meetings with the contractor. Continue to respond to submittals, transmittals and letters from the contractor. Continue to track and draft changes to the Project Agreement as required. Continue to identify and address risks and issues as related to the contract.

4.5 Environmental

Scope:

- Manage follow-up and compliance actions required under the Environmental Assessment Certificate (EAC) and the Port and Environmental Review (PER) permit.
- Liaise with regulators on matters related to EAC and PER permit conditions and commitments made through the environmental assessment process.
- Oversee outstanding environmental permits and associated environmental studies, monitoring, and compliance processes.
- Support the Technical Heritage Committee (THC) initiative and archaeology investigation program.
- Provide environmental support to the Project Team during the review of contractor submittals.

Accomplished in Month:

- Participated in contractor-led consultation meetings on environmental management plans required under the EAC and the PER permit, which included Indigenous and stakeholder working group meetings.
- Archaeology mitigation excavation for the static load pile test nearing completion.
- Initial archaeology assessment at Pier S2 location completed.
- Continued to advance the archaeological field program in collaboration with the contractor and the THC. Work has progressed more slowly than anticipated due to COVID-19 related restrictions and impacts.
- The contractor led a Marine Users Group meeting on August 6, 2020.
- Continued discussions with the EAO on an EAC amendment proposed by the contractor.
- Province provided comments on multiple environmental work plans and environmental quality management plans and other submittals to the contractor.

Key Activities for Next 3 Months:

- Continue to liaise with environmental regulators on follow-up actions and commitments arising from the EAC and PER permit.
- Review the contractor's environmental management plans and other related submittals throughout and post the stakeholder consultation period.
- Continue to meet with the Identified Indigenous Groups related to the contractor's environmental permitting applications and environmental management plans.
- Continue to facilitate meetings with key regulators and the contractor, as required, to support the project implementation phase.
- Continue to liaise with key environmental regulators to support the contractor on permitting considerations.

- Continue facilitating THC priorities and procedures along with the contractor as they relate to Project archaeology and the implementation of the cultural awareness program.
- Continue archeological monitoring and archaeological investigations.

4.6 Property Acquisition

Scope:

- Review of properties along the Project corridor and refinement of property acquisition plans.
- Acquire land required to deliver the Project.
- Secure construction licences across the river for bridge construction and demolition as well as a Vancouver Fraser Port Authority (VFPA) lease for the new bridge.

Accomplished in Month:

- Negotiations ongoing for additional property required for the contractor's design.
- Negotiations commenced following stakeholder consultation in New Westminster.
- Continued discussions on retaining existing pilings in the Fraser River for use by the contractor.
- Continued to refine and adjust property acquisition strategy based on design changes by the contractor.
- Signed survey plans received from the City of New Westminster dedicating water lots to arterial highway.

Key Activities for Next 3 Months:

- Continue property negotiations with owners to secure final agreements or agreements in principle.
- Finalize property acquisition plans for properties identified by the contractor and initiate property acquisitions.
- Finalize property surveys where required.
- Obtain executed survey plans from utility and rail companies to secure arterial highway tenure on Provincially owned land.
- Finalize agreement to retain existing pilings in the Fraser River for use by the contractor.

4.7 Technical

Scope:

 Development of a reference concept, technical requirements/specifications and related technical studies for the Project.

- Travel demand forecasting, traffic operations modelling, traffic data collection, and other related engineering services in support of the Project.
- Technical input to the environmental processes.
- Review the final bridge design including roadways, associated structures, drainage, and utilities.
- Compliance reviews during construction.
- Provide technical support to the Project Team during the review of contractor submittals.

Accomplished in Month:

- Provided technical support for stakeholder engagement.
- Completed monthly riverbed monitoring surveys and data collection.
- Provided technical support to the Project Team during the review of contractor submittals including permit applications and structural design submittals.
- Attended technical meetings with the contractor to discuss technical aspects of their design, as well as geotechnical and archaeological field investigation works.
- Supported review of and provided input into the contractor's Quality
 Management program documents including those related to steel pipe pile fabrication.
- Provided technical support to integration team regarding multi-use path concepts.

Key Activities for Next 3 Months:

- Complete monthly riverbed monitoring surveys.
- Provide technical support during stakeholder consultation.
- Continue meeting with stakeholders and regulatory authorities.
- Run additional physical hydraulic model tests (if requested by the contractor).
- Complete detailed internal review of all the physical modelling test results.
- Complete compliance reviews during advanced works including geotechnical and archaeological investigations works.
- Continue reviewing contractor submittals.
- Receive the contractor's 60% design package for all roadworks and drainage.
- Receive the contractor's final design package for main tower foundations.

4.8 Site Activities

Scope:

- Provide oversight of contractor on-site activities throughout the Project's lifecycle.
- Oversight of the construction of foundation, substructure, and superstructure for the bridge including upgrades to surrounding road networks.
- Management of the Project's schedule, scope and progress.

Accomplished – in Month:

- The contractor's geotechnical investigation program in both New Westminster and Surrey continued with remote archaeological monitoring in-place.
- Continued to progress the archaeological mitigation excavation at pier locations in Surrey and at the static load pile test site.
- Completed geotechnical pavement testing in Surrey.
- Preparations continuing for the mobilization of the Project site office.
- Daily site monitoring and reporting ongoing.
- The investigation and locating of existing utilities in the Project area continued to progress.

Key Activities for Next 3 Months:

- Archaeological assessment work to continue.
- The contractor to complete the geotechnical investigation program.
- The contractor to commence and complete the static load pile test.
- The contractor to commence and complete setting up the temporary on-site Project office.
- Complete the investigation and locating of existing utilities in the Project area.
- The contractor to complete the demolition of homes in New Westminster in support of site preparation.

4.9 Community Benefits

Work collaboratively with British Columbia Infrastructure Benefits Inc. (BCIB) to Scope: successfully implement the Community Benefits Agreement (CBA). Ongoing meetings between the contractor, BCIB and TI Corp regarding health Accomplished in Month: and site safety protocols. BCIB senior leadership is in regular contact with Allied Infrastructure Related Construction Council of British Columbia (AIRCC) to maintain communication in regards to labour supply matters for the Project. BCIB labour currently on site for site preparation work. Ongoing coordination with BCIB to ensure the onboarding of employees has been adapted to address COVID-19 public health guidelines. Set-up daily status update meeting with BCIB site administration. Follow-up with BCIB site safety protocols implementation. **Key Activities** for Next 3 Ongoing collaboration with BCIB on Project requirements and implementation Months: readiness. Continue to have status update meetings with BCIB.

5. Partners/Stakeholders

5.1 Indigenous Groups

Consultation and engagement with the Identified Indigenous Groups (IIGs) as set Scope: out in the EAC. Meeting on a bi-weekly basis with the contractor regarding the Indigenous Art Accomplished in Month: and Cultural Recognition Program. Reviewed and responded to the contractors updated Indigenous Cultural Recognition features submittal. Meeting on a weekly basis with BCIB on Indigenous employment and contracting. Technical Heritage Committee meetings were held on August 6, 13, and 20, 2020 with IIG representatives. Continued to respond to comments from the IIGs related to permits, plans, and other ongoing Project components. Continued to engage the IIGs related to Project opportunities and benefits. Facilitated regular meetings between THC members and the archaeology permit holder. Continued facilitating remote IIG archeological monitoring on site. Facilitated regular meetings between IIGs and the contractor. Conducted EAC and Project-related meetings with the IIGs. Continued developing a consultation engagement strategy and communications plan to support IIGs during COVID-19. Continued presenting proposed Indigenous Art and Cultural Recognition (IACR) options to IIGs and distributed a Project update. Initiate/continue consultation on key aspects of the EAC conditions for cultural, **Key Activities** for Next 3 environmental and archaeological resource management, Indigenous cultural Months: recognition and monitoring plans. Continue meetings with the Technical Heritage Committee. Continue to assist in arranging meetings between BCIB and IIGs. Continue meetings with the Indigenous Marine Users Group. Continue to assist in arranging meetings between IIGs and the contractor. Continue discussions with the contractor on Indigenous Art and Cultural Recognition opportunities including the process for art selection. Finalize the Indigenous Relations Construction Plan and Indigenous Art and Cultural Recognition Execution Plan. Support the execution of employment and contracting opportunities with BCIB

and the contractor.

 Initiate and support the engagement, artist selection, feature selection and technical/commercial requirements contained within the IACR program.

5.2 Third Parties

Scope:

- Engage with Municipalities (City of New Westminster and City of Surrey) for the Project implementation phase.
- Municipal Agreements.
- Railway Construction and Crossing Agreements.
- Utility Agreements.
- TransLink Agreement.

Accomplished in Month:

- Continued meeting weekly with the City of Surrey and City of New Westminster.
- Coordinated meetings, as required, between the municipalities and the contractor.
- Coordinated comments from the municipalities on the contractor's design, including those on traffic management, utility design, drainage, roadway alignments and MUPs, and incorporated these comments into responses issued to the contractor.
- Continued preparations with the municipal staff for upcoming follow up meetings with the HUB Cycling, the Walkers' Caucus, the City of New Westminster Sustainable Transportation Task Force, and two local resident associations.
- Continued preparation for the upcoming utility, drainage, and urban integration design update with the City of New Westminster and the contractor.
- Continued discussion with the City of Surrey on Bridge Road and Old Yale Road alignments and proposed closures, including notification plans.
- Coordination with FortisBC is ongoing regarding the replacement of the Pattullo Gas Line.
- Continued attending bi-weekly meetings between the contractor and utilities including Metro Vancouver, BC Hydro and telecommunications companies.
- Draft telecommunications agreement with TELUS continued to progress.
- Planning progressed to meet with SRY Rail regarding crossing agreements.

Key Activities for Next 3 Months:

- Facilitate municipal review of Traffic Management Plan and Traffic Control Plans and manage required response times.
- Continue to provide and receive comment from the municipalities on the contractor's design and provide these comments into responses issued to the contractor.

- Follow-up presentation at upcoming City of New Westminster Sustainable
 Transportation Task Force meeting
- Attend upcoming utility, drainage, and urban integration design update with the
 City of New Westminster and the contractor.
- Continue to work with railways and TELUS to finalize agreements.
- Finalize and execute the CP Construction Agreement and CP Overpass Crossing and Maintenance Agreement.
- Meet with SRY Rail regarding crossing agreements.
- Continue coordination activities with utility companies.
- Continue coordination with FortisBC regarding the replacement of Pattullo Gas Line.

5.3 Public and Stakeholder Engagement

Manage ongoing public and stakeholder communications and engagement. Scope: Continued to develop presentations and graphics for stakeholder virtual Accomplished in Month: meetings. Continued collaboration with the contractor's communications team regarding site activity notifications and distribution to residents, business and stakeholders. Attended weekly communications working group meetings with the contractor. Accepted and finalized notification and distribution plans in regards to upcoming work in New Westminster and Surrey submitted by the contractor. Provide responses and updates regarding multi-use path connections to interested stakeholders. Attended an in-person tour of the site with the New Westminster's Walkers' Caucus. Continued technical review of multi-use path connections in response to stakeholder engagement. Development of stakeholder specific communication plans ongoing. Reviewed and provided comments on submittals received from the contractor. Continue to respond to stakeholder requests. **Key Activities** for Next 3 Continue community engagement with support of communications team Months: Follow-up videoconferences with key stakeholders in New Westminster and Surrey regarding Project designs and construction plans, including with resident groups, HUB Cycling and the Walkers' Caucus. Ongoing management of Project communications, including inquiry response.

- Continue meeting with the contractor as part of the communication working group.
- Review and respond to various construction-related communications plans submitted by the contractor.

6. Project Cost Report

The approved Project budget is \$1.377 billion. The Project spending for the month of August 2020 was \$27.1 million and total Project spending to date is \$216.0 million. The Project is forecast to be on budget.