
















Monthly Status Report

Reporting Period: June 2020

1. Project Dashboard

		Objectives	Overall Project	DBF Contract	Owner/Other Works	Comments
Project Delivery	Scope	Meet the approved scope.	●	●	●	Project includes a new four-lane bridge, improved connections to, from and near the bridge and dedicated walking and cycling lanes. The Project Team is actively managing scope.
	Schedule	Delivered within the approved schedule.	●	●	●	A number of schedule related risks are being monitored, particularly with respect to COVID-19 related complications with conducting archeological investigations on site, as well as general permit related schedule risk. The Project Team and contractor are actively working to mitigate potential impacts.
	Budget	Delivered within the approved budget.	●	●	●	Project has an approved budget of \$1.377 billion. Actual and forecasted Project expenditures are within the approved budget.
	Safety	Take every reasonable step to ensure that our work is performed safely and in compliance with all applicable safety regulations, and in accordance with government policy.	●	●	●	Requirements of the contractor are defined within the Design-Build-Finance contract. COVID-19 public health guidelines are reflected in the contractor's updated safety plans. The contractor's overall safety program being finalized.
	Quality	Implement an effective Quality Management System	●	●	●	The Project's Quality Management Plan is being finalized. The contractor's Noncompliance Tracking System is in place. Project Team quality audits of the contractor ongoing.
	Contract Administration	Management of the Design Build Finance Agreement throughout the Project's lifecycle	●	●	●	The contractor has been submitting required plans and documents to the Project Team.
	Environmental	Ensure our work is performed in an environmentally responsible manner.	●	●	●	The contractor is consulting with Indigenous Groups on the plans required by the Project's Environmental Assessment Certificate and Port Environmental Review permit. An application has been made for approval under the Canadian Navigable Waters Act. An application has been made for a Fisheries Act Authorization. A Water Sustainability Act permit application (Package 2) has been submitted by the contractor to the Ministry of Forests, Lands, Natural Resource Operations and Rural Development (FLNRORD). Archeological field work has progressed more slowly than anticipated as a result of COVID-19 related restrictions and impacts.
	Property Acquisition	Acquire and manage properties required to deliver the Project.	●	●	●	Project Vancouver Fraser Port Authority (VFPA) licences in place. Working to acquire additional properties confirmed to be required for the contractor's design.
	Technical	Provide technical oversight and conduct compliance reviews of work done by the contractor.	●	●	●	Continuing to receive design submittals from the contractor – review and responses ongoing. 30% design package received and under review. Completed fourth and fifth run of the physical hydraulic model.
	Site Activities	Coordinate and manage the contractor's activities on site.	●	●	●	Receiving monthly works schedule submittals from the contractor. Daily site activity monitoring ongoing. Geotechnical investigation continues with remote archeological monitoring in-place. Static load pile test preparations ongoing.

	Community Benefits	Work collaboratively with BCIB to successfully implement the Community Benefits Agreement.				Project Team continues to facilitate meetings between the contractor, BCIB and TI Corp to plan for coordination during implementation. CBA labour dispatched to site.
Partners/Stakeholders	Indigenous Groups	Continue to build and maintain a positive collaborative working relationship.				Project Team continues to engage with the Identified Indigenous Groups.
	Third Parties	Continue to build and maintain positive relationships and secure agreements with Project partners and other third parties.				Draft railway and utility agreements shared with contractor - most in final stages of negotiations. Municipal, CN Rail, Shaw, Zayo, and Metro Vancouver agreements executed.
	Public and Stakeholder Engagement	Continue to build and maintain positive relationships with the community and other stakeholders.				Communication and engagement including virtual public and stakeholder engagement has begun to provide information on the Project design and upcoming site activities. Ongoing meetings to be held with resident groups, business groups and pedestrian and cycling groups to understand and respond to questions and concerns.

Status	Description
	Managing critical issues, negotiating resolution; action required immediately
	Managing some issues, negotiating resolution; action required in the near term
	Stay the Course – no action required

2. Introduction

2.1 Project Overview

The Pattullo Bridge is a key connection between the communities of Surrey and New Westminster.

The new toll-free four-lane bridge will provide important improvements for everyone using the bridge, including people who are cycling, walking or driving, as well as communities on either side of the bridge.

The new bridge will provide:

- A safer crossing for all bridge users with modern, wider lanes, separated by a centre median barrier
- Dedicated walking and cycling lanes, separated from traffic by a barrier on both sides of the bridge
- Better connections to, from and near the bridge

The new bridge is scheduled to open in fall 2023. The existing bridge will remain in use until the new bridge is open to traffic. Once the new bridge is open, the existing bridge will be removed.

2.2 Project Delivery

Transportation Investment Corporation, a provincial Crown corporation, is delivering and overseeing this \$1.377 billion Project. The Project will be delivered under B.C.'s Community Benefits Agreement and the Project workforce will be provided by B.C. Infrastructure Benefits.

Fraser Crossing Partners has been selected to design and build the new bridge.

The Province will own and maintain the new bridge when complete.

The Project represents a significant investment in multi-modal transportation mobility improvements and supports provincial and regional strategies, environmental objectives, and the economic development of transportation services in the region.

2.3 Project Goals

1. Provide a **structurally sound bridge crossing** to maintain a critical local and regional connection;
2. **Improve safety for all users** with modern lane widths, road curvature, centre median barrier and separated pedestrian and cycling lanes; and
3. **Improve connectivity, reliability and modal choice** while supporting environmental objectives.

The Project represents a significant investment in multi-modal transportation mobility improvements and supports provincial and regional strategies, environmental objectives, and the economic development of transportation services in the region.

2.4 Key Milestones Achieved to Date

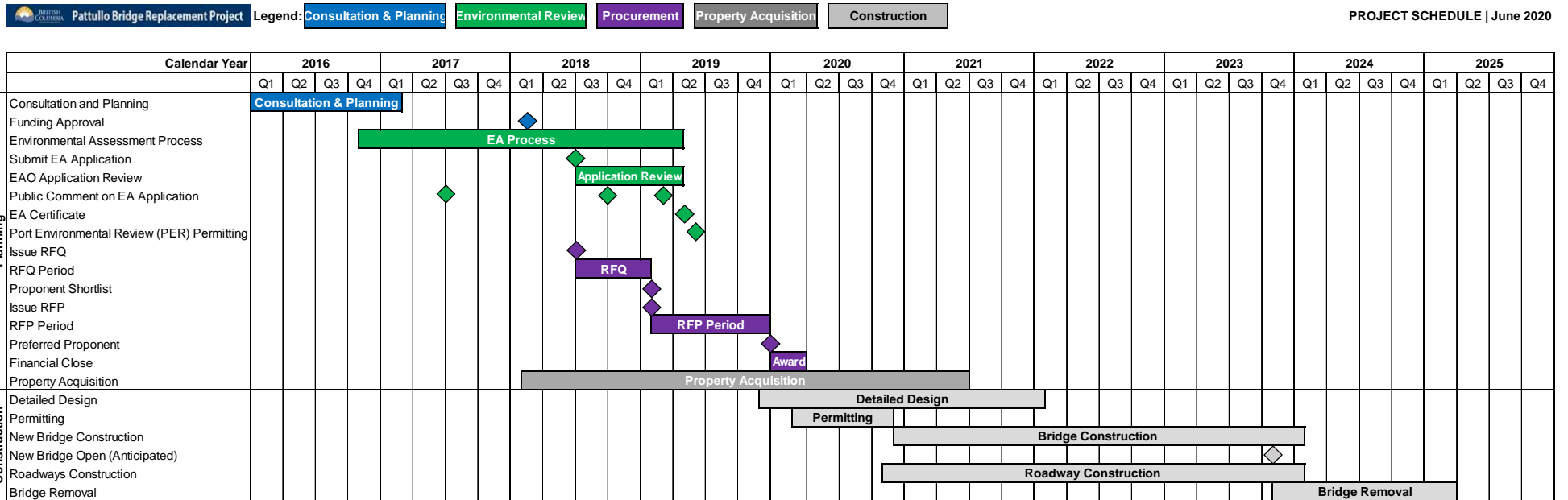
Project Delivery	Project Planning and Development	<ul style="list-style-type: none"> – Business Case (January 2018) – Strategic Options Analysis (January 2018) – Cost Report (January 2018) – Risk Report (January 2018)
	Procurement	<ul style="list-style-type: none"> – Procurement Options Report (January 2018) – Request for Qualifications Issued (July 2018) – Request for Qualifications Fairness Advisor Report (November 2018) – Relationship Review Process (February 2019) – Relationship Review Consultant Protocol (February 2019) – Proponent Shortlist Announced (February 2019) – Request for Proposals Issued (February 2019) – Request for Proposals Fairness Advisor Report (December 2019) – Selected Preferred Proponent (December 2019) – Executed Design-Build-Finance Agreement (February 2020)
	Environmental	<ul style="list-style-type: none"> – Baseline studies – Application Information Requirements (March 2018) – Environmental Assessment Application (August 2018) – EAO Assessment Report (April 2019) – EAO Environmental Assessment Certificate (EAC) (April 2019) – Port and Environmental Review (PER) Permit (May 2019)
	Technical	<ul style="list-style-type: none"> – Draft Concept for EA application (March 2018) – Test pile installation (May 2018) – Design considerations report (December 2018) – Traffic data collection and analysis – Multiple geotechnical studies
	Property Acquisition	<ul style="list-style-type: none"> – Construction and land licenses acquired from Vancouver Fraser Port Authority (VFPA); VFPA demolition license finalized (December 2019)
	Community Benefits	<ul style="list-style-type: none"> – Community Benefits Agreement (July 2018) – BCIB Health and Safety Program (May 2019) – BCIB-AIRCC Enabling Agreement Executed (May 2019) – BCIB-Contractor Agreement Executed (February 2020) – BCIB-Subcontractor Agreement Executed (February 2020)
Partners/ Stakeholders	Third Parties	<ul style="list-style-type: none"> – CN Master Use Agreement (May 2019) – City of Surrey Municipal Agreement (September 2019) – City of New Westminster Municipal Agreement (September 2019) – Metro Vancouver Accommodation Agreement (December 2019) – Shaw Telecommunications Facilities Relocation Agreement (March 2020) – Zayo Telecommunications Facilities Relocation Agreement (March 2020)
	Public and Stakeholder Engagement	<ul style="list-style-type: none"> – Completion of three phases of public consultation – Project Overview Report (May 2020)

2.5 June Highlights

Project Delivery	Quality	<ul style="list-style-type: none"> Conducted four quality audits of the contractor in June.
	Contract Administration	<ul style="list-style-type: none"> Received and processed draw request from the contractor. Received and replied to submittals, letters and transmittals from the contractor.
	Environmental	<ul style="list-style-type: none"> Marine Users Group meeting was held on June 2nd. Water Sustainability Act permit application Package 2 submitted by the contractor to the Ministry of Forests, Lands, Natural Resource Operations and Rural Development (FLNRORD) for approval on June 12th. Initial application made to Fisheries and Oceans Canada for a Fisheries Act Authorization was deemed incomplete by Fisheries and Oceans Canada and resubmitted on June 26th. Continued archaeological site investigations and remote monitoring.
	Technical	<ul style="list-style-type: none"> Completed fourth and fifth river hydraulics physical model runs.
	Site Activities	<ul style="list-style-type: none"> Continued site investigation works at specific sites in Surrey.
	Community Benefits	<ul style="list-style-type: none"> First BCIB employee dispatched on site in preparation for site office works.
Partners/Stakeholders	Third Parties	<ul style="list-style-type: none"> Reviewed traffic control plans submitted by the contractor with the municipalities. Presented conceptual cycling and pedestrian connections to municipalities and other stakeholders.
	Indigenous Groups	<ul style="list-style-type: none"> Three Technical Heritage Committee meetings were held in June with participating Identified Indigenous Group representatives. Indigenous Marine Users Group meeting was held on June 2nd. TI Corp Project team completed a cultural recognition workshop on June 24th.
	Public and Stakeholder Engagement	<ul style="list-style-type: none"> Continued stakeholder videoconference meetings and ongoing engagement regarding the Project.

3. Schedule

The following schedule depicts deliverables, milestones and associated dates and timelines for the planning and procurement phases of the Project, as well as anticipated construction timelines.



4. Project Delivery

4.1 Project Management

Scope:	<ul style="list-style-type: none">– Effectively manage the Project’s contracts, scope, cost and schedule.– Implement an efficient document control and records management system.– Ensure Project controls are governed by provincial policies such as the Ministry of Finance Capital Asset Management Framework and the Core Policy and Procedures Manual.
Accomplished in Month:	<ul style="list-style-type: none">– Continued to refine the Project Management Plan and related sub-plans based on Project Executive feedback.– Held regular TI Corp project controls meetings with an aim to align processes and procedures across all projects being delivered by TI Corp.– Held regular project finance, project controls, risk management and project leadership meetings to manage the Project’s contracts, scope, schedule, and cost.
Key Activities for Next 3 Months:	<ul style="list-style-type: none">– Continue to hold regular project controls meetings within the Project Team, across other projects within TI Corp and with Project leadership.– Monitor Project schedule, scope, and budget through monthly reporting from Discipline Leads to the project controls team, for reporting to Project Executive.– Executive review and approval of the Project Management Plan and related sub-plans.

4.2 Safety

Scope:	<ul style="list-style-type: none">– Establish Occupational Health and Safety (OH&S) Project delivery objectives and performance measures.– Manage Project OH&S activities.– Monitor relevant OH&S performance metrics.– Ensure the Project complies with relevant WorkSafeBC regulations and government requirements.– Identify specific health and safety roles and responsibilities.– Outline relevant health and safety management processes and activities.
Accomplished in Month:	<ul style="list-style-type: none">– Ongoing discussions and meetings with British Columbia Infrastructure Benefits (BCIB), the Ministry of Transportation and Infrastructure (MOTI) and the contractor regarding site health and safety management.

	<ul style="list-style-type: none"> – Reviewed multiple safety-specific submittals from the contractor. – Reviewed various safety plans from Project Team consulting contractors. – Progressed health and safety planning between BCIB and the contractor to align requirements.
Key Activities for Next 3 Months:	<ul style="list-style-type: none"> – Review the contractor’s Health and Safety Plan as they mobilize to site. – Deliver training on the project Job Hazard Assessment and risk mitigation plan for all affected Project Team members. – Conduct a site inspection prior to TI Corp employees mobilizing to site and update the Project Team Site Safety Plan as required. – Provide health and safety orientation to new Project Team members. – Complete the development of OH&S auditing processes and procedures. – Conduct an audit using electronic reporting forms in the field.

4.3 Quality

Scope:	<ul style="list-style-type: none"> – Establish quality management Project objectives and performance measures. – Manage Project monitoring activities. – Manage Project quality management activities including review of contractor submittals. – Monitor relevant quality management performance metrics. – Identify specific quality management roles and responsibilities. – Outline relevant quality management processes and activities.
Accomplished in Month:	<ul style="list-style-type: none"> – Reviewed and responded to Quality Management submittals from the contractor. – Conducted Quality Management Systems audits for the Quality Manual, Design Quality Management Plan, Construction Quality Management Plan and the Traffic Quality Management Plan and communicated the draft audit findings to the contractor and the Project team. – Started drafting the quality management system audit reports. – Started the planning for TI Corp quality oversight of the fabrication of steel pipe piles. – Initiated Nonconformity reporting and continued verification activities related to the Nonconformity Report Tracking System.
Key Activities for Next 3 Months:	<ul style="list-style-type: none"> – Conduct the quality management system audit of the Environmental Quality Management Plan. – Finalize and issue quality management system audit reports;

	<ul style="list-style-type: none"> – Finalize the TI Corp PBR Quality Management Plan and supporting documentation. – Executive review and approval of the TI Corp Quality Management Plan. – Provide an implementation-phase quality management orientation to the Project Team. – Continuation of the TI Corp quality management audit programme. – Continue the planning of steel fabrication quality monitoring, and surveillance auditing and initiate inspections as required.
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4.4 Contract Administration

Scope:	<ul style="list-style-type: none"> – Management of the Design-Build-Finance agreement.
Accomplished in Month:	<ul style="list-style-type: none"> – Held regular project coordination meetings with the contractor. – Received and responded to submittals, transmittals and letters from the contractor. – Received and processed draw request from the contractor. – Continued Project Team meetings on risk and issues management. – Finalized the file naming convention, list of document types, discipline codes, document numbering and revisioning numbering protocols used in correspondence to and from the contractor. – Nonconformities have been identified and are being managed in accordance with the Design-Build-Finance agreement.
Key Activities for Next 3 Months:	<ul style="list-style-type: none"> – Manage the implementation of the Design-Build-Finance agreement, including monitoring the contractor’s compliance with agreement requirements. – Continue to hold regular project coordination meetings with the contractor. – Continue to respond to submittals, transmittals and letters from the contractor.

4.5 Environmental

Scope:	<ul style="list-style-type: none"> – Manage follow-up and compliance actions required under the Environmental Assessment Certificate (EAC) and the Port and Environmental Review (PER) permit. – Liaise with regulators on matters related to EAC and PER permit conditions and commitments made through the environmental assessment process. – Oversee outstanding environmental permits and associated environmental studies, monitoring, and compliance processes.
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	<ul style="list-style-type: none"> – Support the Technical Heritage Committee (THC) initiative and archaeology investigation program. – Provide environmental support to the Project Team during the review of contractor submittals.
<p>Accomplished in Month:</p>	<ul style="list-style-type: none"> – The contractor resubmitted the application for a Fisheries Act Authorization to Fisheries and Oceans Canada on June 26, 2020. – Water Sustainability Act permit application Package 2 prepared by the contractor and submitted to the Ministry of Forests, Lands, Natural Resource Operations and Rural Development (FLNRORD) for approval on June 12, 2020. – The contractor started the consultation process on Environmental Management Plans required under the EAC and the PER permit, which included holding Indigenous and stakeholder working group meetings. – Continued to review and respond to the contractor’s Environmental Management Plans required under the EAC and the PER permit. – Worked with executive and discipline leads in drafting various correspondence regarding contractor submittals. – Continued to facilitate the remote archeological monitoring during COVID-19 in support of the contractor’s geotechnical investigations. – Archaeological assessments continued for the static load pile test with remote monitoring in-place. Work has progressed more slowly than anticipated due to COVID-19 related restrictions and impacts. – Planning progressed for archeological investigation program on the south approach. This work has been delayed as a result of COVID-19 related restrictions. – Continuing to advance the Static Load Test and archaeological field program in collaboration with the contractor and the THC.
<p>Key Activities for Next 3 Months:</p>	<ul style="list-style-type: none"> – Continue to liaise with environmental regulators on follow-up actions and commitments arising from the EAC and PER permit. – Review the contractor’s Environmental Management Plans and other related submittals. – Continue to meet with the Identified Indigenous Groups related to the contractor’s environmental permitting applications and Environmental Management Plans. – Continue to facilitate meetings with key regulators and the contractor, as required, to support the project implementation phase. – Continue to liaise with key environmental regulators to support the contractor on permitting considerations. – Continue facilitating THC priorities and procedures along with the contractor as they relate to Project archaeology.

- Continue archeological monitoring and archaeological investigations.

4.6 Property Acquisition

Scope:	<ul style="list-style-type: none"> – Review of properties along the Project corridor and refinement of property acquisition plans. – Acquire land required to deliver the Project. – Secure construction licences across the river for bridge construction and demolition as well as a Vancouver Fraser Port Authority (VFPA) lease for the new bridge.
Accomplished in Month:	<ul style="list-style-type: none"> – Additional property required by the contractor’s design; negotiations ongoing. – Initiated discussions regarding retaining existing pilings in the Fraser River for use by the contractor.
Key Activities for Next 3 Months:	<ul style="list-style-type: none"> – Continue property negotiations with owners to secure final agreements or agreements in principle. – Finalize property acquisition plans for properties identified by the contractor and initiate property acquisitions. – Finalize property surveys where required. – Receive executed survey plans from utility and rail companies to secure Arterial Highway tenure on Provincially owned land. – Finalize agreement to retain existing pilings in the Fraser River for use by the contractor.

4.7 Technical

Scope:	<ul style="list-style-type: none"> – Development of a reference concept, technical requirements/specifications and related technical studies for the Project. – Travel demand forecasting, traffic operations modelling, traffic data collection, and other related engineering services in support of the Project. – Technical input to the environmental processes. – Review the final bridge design including roadways, associated structures, drainage, and utilities. – Compliance reviews during construction. – Provide technical support to the Project Team during the review of contractor submittals.
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Accomplished in Month:	<ul style="list-style-type: none"> – Provided technical support for stakeholder engagement. – Completed monthly riverbed monitoring data collection. – Completed preparation, testing and data collection for the fourth and fifth river hydraulics physical model test scenarios. – Provided technical support across the Project Team during the review of contractor submittals including permit applications. – Attended technical meetings with the contractor to discuss technical aspects of their design, as well as geotechnical and archaeological field investigation works. – Reviewed and provided input into the Project’s Quality Management program documents.
Key Activities for Next 3 Months:	<ul style="list-style-type: none"> – Complete monthly riverbed monitoring. – Provide technical support during stakeholder consultation. – Continue meeting with stakeholders and regulatory authorities. – Conduct the construction scenario river hydraulics physical model tests and provide all data to the contractor. – Complete compliance reviews during advanced works including geotechnical and archaeological investigations works. – Continue reviewing contractor submittals.

4.8 Site Activities

Scope:	<ul style="list-style-type: none"> – Provide oversight of contractor on-site activities throughout the Project’s lifecycle. – Oversight of the construction of foundation, substructure, and superstructure for the bridge including upgrades to surrounding road networks. – Management of the Project’s schedule, scope and progress.
Accomplished in Month:	<ul style="list-style-type: none"> – The contractor completed the baseline survey field work and submitted survey plans for review. – The contractor’s geotechnical investigation continued with remote archaeological monitoring in-place. – Continuing to advance archaeological field program in preparation for the static load pile test. – Pavement assessment is underway in Surrey – Preparations continuing for the mobilization of the project site office. – Daily site monitoring and reporting ongoing.

Key Activities for Next 3 Months:	<ul style="list-style-type: none"> – Archeological assessment work to continue. – The contractor to complete the on-shore geotechnical investigation. – The contractor to continue to progress and complete the static load pile test. – The contractor to commence work on the project site office.
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4.9 Community Benefits

Scope:	<ul style="list-style-type: none"> – Work collaboratively with BCIB to successfully implement the Community Benefits Agreement (CBA).
Accomplished in Month:	<ul style="list-style-type: none"> – First BCIB employee dispatched (a foreperson, in anticipation of office site preparation). – Ongoing meetings between the contractor, BCIB and TI Corp regarding health and site safety protocols. – BCIB senior leadership is in regular contact with AIRCC to maintain communication in regards to labour supply matters for the Project. – Ongoing discussions with the contractor and BCIB on estimated timing of CBA labour deployment. – Ongoing coordination with BCIB to ensure the onboarding of employees has been adapted to address COVID-19 public health guidelines. – Participated in weekly joint operations meetings with BCIB.
Key Activities for Next 3 Months:	<ul style="list-style-type: none"> – Initiate and execute all site safety protocols with BCIB, WorkSafeBC and the contractor. – Ongoing collaboration with BCIB on Project requirements and implementation readiness. – Continue to have weekly joint operations meetings with BCIB. – Finalize preparations for CBA labour. Further deployment for site preparation anticipated in late July, subject to contractor requests.

5. Partners/Stakeholders

5.1 Indigenous Groups

Scope:	<ul style="list-style-type: none"> – Consultation and engagement with the Identified Indigenous Groups (IIGs) as set out in the EAC.
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Accomplished in Month:	<ul style="list-style-type: none"> – Meeting on a bi-weekly basis with the contractor regarding the Indigenous Art and Cultural Recognition Program. – Reviewed and responded to multiple submittals from the contractor. – Meeting on a weekly basis with BCIB on Indigenous employment and contracting. – Indigenous Marine Users Group meeting, hosted by the contractor, held June 2, 2020. – Technical Heritage Committee meetings were held on June 10, 17 and 23, 2020 with IIG representatives. – Continued to respond to comments from the IIGs related to permits, plans, and other ongoing Project components. – Continued to engage the IIGs related to Project opportunities and benefits. – Facilitated regular meetings between THC members and the Archaeology Permit Holder. – Continued facilitating remote IIG archeological monitoring on site. – Facilitated regular meetings between IIGs and the contractor. – Conducted EAC and Project-related meetings with the IIGs. – Continued developing a consultation and engagement strategy and communication plan to support IIGs during COVID-19. – Continued presenting proposed Indigenous Art and Cultural Recognition options to IIGs and distributed a Project update. – Project team participated in Cultural Recognition Training on June 24, 2020.
Key Activities for Next 3 Months:	<ul style="list-style-type: none"> – Initiate/continue consultation on key aspects of the EAC conditions for cultural, environmental and archaeological resource management, Indigenous cultural recognition and monitoring plans. – Continue meetings with the Technical Heritage Committee on the Cultural and Archaeological Resources Management Plan and other archaeological matters. – Continue to assist in arranging meetings between BCIB and IIGs. – Continue to assist in arranging meetings between IIGs and the contractor. – Continue discussions with the contractor on Indigenous Art and Cultural Recognition opportunities. Continue to develop the process for art selection. – Finalize the Indigenous Relations Construction Plan and Indigenous Art and Cultural Recognition Execution Plan.

5.2 Third Parties

Scope:	<ul style="list-style-type: none"> – Engage with Municipalities (City of New Westminster and City of Surrey) for the Project implementation phase. – Municipal Agreements
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	<ul style="list-style-type: none"> – Railway Construction and Crossing Agreements – Utility Agreements – TransLink Agreement
Accomplished in Month:	<ul style="list-style-type: none"> – Continued meeting weekly with the City of Surrey and City of New Westminster. – Facilitated comments from the municipalities on the contractor’s design (30% design). – Attended and coordinated meetings between the municipalities and the contractor. – Met and presented to HUB Cycling Surrey Committee, the Walkers’ Caucus, the City of New Westminster Sustainable Transportation Task Force, and two local resident associations. – Coordination meeting held between CN, the contractor and the Project Team. – CP construction agreement with CP for execution. Draft Overpass Crossing and Maintenance Agreement under development with CP. – Continued attending bi-weekly meetings between the contractor and utilities including Metro Vancouver, BC Hydro and telecommunications companies. – Draft telecommunications agreement with TELUS continued to progress.
Key Activities for Next 3 Months:	<ul style="list-style-type: none"> – Continue to work with railways and TELUS to finalize agreements. – Facilitate municipal review of required Traffic Control Plans (TCPs) and other documents received from the contractor. – Continue weekly meetings with the municipalities. – Continue to attend and coordinate design and traffic control meetings with the contractor and the municipalities as scheduled. – Facilitate municipal review of Traffic Management Plans & Traffic Control Plans and manage required response times. – Continue community engagement with support of Communications team. – Continue to work with the Properties Manager in contacting impacted property owners.

5.3 Public and Stakeholder Engagement

Scope:	<ul style="list-style-type: none"> – Manage ongoing public and stakeholder communications and engagement.
Accomplished in Month:	<ul style="list-style-type: none"> – Hosted a stakeholder videoconference with HUB Cycling Surrey Committee and the Walkers’ Caucus. – Hosted a stakeholder videoconference with two local residents’ associations. – Continued collaboration with the contractor’s communications team regarding site activity / construction notifications and distribution to residents, business and stakeholders.

	<ul style="list-style-type: none"> – Attended weekly communications working group meetings with the contractor. – Continued to revise Incident Communications Plan. – Reviewed and provided comments on submittals received from the contractor. – Facilitated introductory meeting between the contractor and Vancouver Fraser Port Authority (VFPA) regarding the project communications plan and VFPA requirements.
<p>Key Activities for Next 3 Months:</p>	<ul style="list-style-type: none"> – Execution of spring virtual communications and engagement program, including videoconferences with key stakeholders in New Westminster and Surrey. – Ongoing management of Project communications, including inquiry response. – Continue meeting with the contractor as part of the communication working group. – Review and respond to various construction-related communications plans submitted by the contractor.

6. Project Cost Report

The approved Project budget is \$1.377 billion. The Project spending for the month of June 2020 was \$7.4 million and total Project spending to date is \$177.8 million. The Project is forecast to be on budget.